



## **SILVER RIBBON (SINGAPORE)**

***Registration Number: T05SS0315B***

## **AUDITED FINANCIAL STATEMENTS**

***for the financial year ended 31 July 2021***

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**SILVER RIBBON (SINGAPORE)**

**STATEMENT BY THE BOARD MEMBERS  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021**

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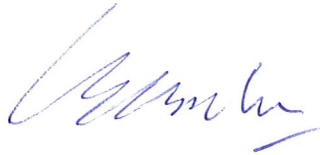
In our opinion,

- i) the accompanying financial statements of SILVER RIBBON (SINGAPORE) (the "Society") are drawn up so as to present fairly, in all material respects, the financial position of the Society as at 31 July 2021 and the financial activities and cash flows of the Society for the reporting year ended on that date; and
- ii) at the date of this statement, there are reasonable grounds to believe that the Society will be able to pay its debts as and when they fall due.

The Board Members, comprising the following, authorised the issue of these financial statements on [\*].

|                    |                                     |
|--------------------|-------------------------------------|
| President          | : Ellen Lee Geck Hoon               |
| Vice President     | : Thirumalai Chandran @ T. Chandroo |
| Honorary Secretary | : Teh Ee-Von                        |
| Honorary Treasurer | : Leon Luai Hong Kheng              |
| Board Member       | : Angela Lim Ann Qi                 |
| Board Member       | : Salmiah Hamid                     |
| Board Member       | : Tan Kok Heng                      |
| Board Member       | : Marcus Tan Wee Lun                |
| Board Member       | : Lee Cheng                         |

For and on behalf of the Board Members,



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Ellen Lee Geck Hoon  
*President*



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Leon Luai Hong Kheng  
*Honorary Treasurer*

Date: 5 October 2021



**Kreston Ardent CAtrust PAC**  
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## **INDEPENDENT AUDITOR'S REPORT TO THE BOARD MEMBERS OF SILVER RIBBON (SINGAPORE)**

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### **Report on the Audit of the Financial Statements**

#### *Opinion*

We have audited the financial statements of SILVER RIBBON (SINGAPORE) ("the Society"), which comprise the statement of financial position as at 31 July 2021, the statement of financial activities and statement of cash flows of the Society for the year then ended, and notes to financial statements, including a summary of significant accounting policies.

In our opinion, the accompany financial statements are properly drawn up in accordance with the provisions of the Societies Act, Chapter 311 (the "Societies Act"), the Charities Act, Chapter 37 and other relevant regulations (the "Charities Act and Regulations") and Charities Accounting Standards ("CASs"), so as to present fairly, in all material respects, the financial position of the Society as at 31 July 2021 and of the financial activities and cash flows of the Society for the financial year ended on that date.

#### *Basis for Opinion*

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Other Information*

Management is responsible for the other information. The other information comprises the Statement by the Board Members.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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**INDEPENDENT AUDITOR'S REPORT TO THE BOARD MEMBERS OF SILVER RIBBON (SINGAPORE) (CONTINUED)**

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*Responsibilities of Management for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Societies Act and the Charities Act and Regulations and CASS, and for such internal control as management determines is necessary to ensure the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

*Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that include our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risks of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omission, misrepresentations, or the override of internal control.
  - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
  - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosure made by management.
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**INDEPENDENT AUDITOR'S REPORT TO THE BOARD MEMBERS OF SILVER RIBBON (SINGAPORE) (CONTINUED)**

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*Auditor's Responsibilities for the Audit of the Financial Statements (Continued)*

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Report on Other Legal and Regulatory Requirements**

In our opinion,

- (a) the accounting and other records required to be kept by the Charity have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- (b) the fund-raising appeals held during the financial year ended 31 July 2021 have been carried out in accordance with Regulation 6 of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund-raising appeals.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) the Society has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Society has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SILVER RIBBON (SINGAPORE)  
(CONTINUED)**

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The engagement partner on the audit resulting in this independent auditor's report is Koh Wee Kwang.

*Kreston Ardent Catrust PAC*

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**KRESTON ARDENT CATRUST PAC**

Public Accountants and  
Chartered Accountants  
Singapore

Date: 5 October 2021

**SILVER RIBBON (SINGAPORE)****STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021**

|                                    |      | 2021               |                            |                           |                                            |                            |                                                   |                     |                                  |                                  |                                  |                          |                   | 2020        |                   |
|------------------------------------|------|--------------------|----------------------------|---------------------------|--------------------------------------------|----------------------------|---------------------------------------------------|---------------------|----------------------------------|----------------------------------|----------------------------------|--------------------------|-------------------|-------------|-------------------|
|                                    |      | Unrestricted fund  | Restricted funds           |                           |                                            |                            |                                                   |                     |                                  |                                  |                                  |                          |                   |             |                   |
|                                    |      |                    |                            |                           |                                            |                            |                                                   |                     |                                  |                                  |                                  |                          |                   |             |                   |
|                                    | Note | General Fund<br>\$ | AIC<br>Pristine Fund<br>\$ | Care and Share Fund<br>\$ | Awareness, Identification & Referral<br>\$ | Bless Our City Grant<br>\$ | Global Alliance for Mental Health Advocates<br>\$ | Invictus Fund<br>\$ | President's Challenge 2018<br>\$ | President's Challenge 2020<br>\$ | President's Challenge 2021<br>\$ | Savang Savang Fund<br>\$ | The Linkage<br>\$ | Total<br>\$ | Total Funds<br>\$ |
| <b>INCOME</b>                      |      |                    |                            |                           |                                            |                            |                                                   |                     |                                  |                                  |                                  |                          |                   |             |                   |
| <b>Income from generated funds</b> |      |                    |                            |                           |                                            |                            |                                                   |                     |                                  |                                  |                                  |                          |                   |             |                   |
| <b>Voluntary income</b>            |      |                    |                            |                           |                                            |                            |                                                   |                     |                                  |                                  |                                  |                          |                   |             |                   |
| Donations                          | 4    | 156,331            | -                          | -                         | -                                          | -                          | -                                                 | -                   | -                                | 250,000                          | 30,000                           | -                        | -                 | 436,331     | 68,936            |
| Grants                             | 5    | 140,378            | 300                        | -                         | 185,679                                    | -                          | -                                                 | -                   | -                                | -                                | -                                | 2,000                    | 160,840           | 489,197     | 850,844           |
| Conference income                  |      | 300                | -                          | -                         | -                                          | -                          | -                                                 | -                   | -                                | -                                | -                                | -                        | -                 | 300         | -                 |
| Event reimbursement                |      | -                  | -                          | -                         | -                                          | -                          | -                                                 | -                   | -                                | -                                | -                                | -                        | -                 | -           | 500               |
| Training income                    |      | 24,371             | -                          | -                         | -                                          | -                          | -                                                 | -                   | -                                | -                                | -                                | -                        | -                 | 24,371      | 23,485            |
| Miscellaneous income               |      | 45,652             | -                          | -                         | -                                          | -                          | -                                                 | -                   | -                                | -                                | -                                | -                        | -                 | 45,652      | 85,210            |
| Rental income                      |      | 4,420              | -                          | -                         | -                                          | -                          | -                                                 | -                   | -                                | -                                | -                                | -                        | -                 | 4,420       | -                 |
|                                    |      | 371,452            | 300                        | -                         | 185,679                                    | -                          | -                                                 | -                   | -                                | 250,000                          | 30,000                           | 2,000                    | 160,840           | 1,000,271   | 1,028,975         |
| <b>Other income</b>                |      |                    |                            |                           |                                            |                            |                                                   |                     |                                  |                                  |                                  |                          |                   |             |                   |
| Bank interest income               |      | 344                | -                          | -                         | -                                          | -                          | -                                                 | -                   | -                                | -                                | -                                | -                        | -                 | 344         | 4,215             |
| Other income                       |      | 22                 | -                          | -                         | 250                                        | -                          | -                                                 | -                   | -                                | -                                | -                                | -                        | -                 | 272         | -                 |
|                                    |      | 366                | -                          | -                         | 250                                        | -                          | -                                                 | -                   | -                                | -                                | -                                | -                        | -                 | 616         | 4,215             |
|                                    |      |                    |                            |                           |                                            |                            |                                                   |                     |                                  |                                  |                                  |                          |                   |             |                   |
| <b>TOTAL INCOME</b>                |      |                    |                            |                           |                                            |                            |                                                   |                     |                                  |                                  |                                  |                          |                   |             |                   |
|                                    |      | 371,818            | 300                        | -                         | 185,929                                    | -                          | -                                                 | -                   | -                                | 250,000                          | 30,000                           | 2,000                    | 160,840           | 1,000,887   | 1,033,190         |

The accompany notes form an integral part of these financial statements.

**SILVER RIBBON (SINGAPORE)****STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021**

|                                            |              | 2021              |                     |                                      |                      |                                             |               |                            |                            |                            |                    |               |                | 2020           |
|--------------------------------------------|--------------|-------------------|---------------------|--------------------------------------|----------------------|---------------------------------------------|---------------|----------------------------|----------------------------|----------------------------|--------------------|---------------|----------------|----------------|
|                                            |              | Unrestricted fund | Restricted funds    |                                      |                      |                                             |               |                            |                            |                            |                    |               |                |                |
| Note                                       | General Fund | AIC Pristine Fund | Care and Share Fund | Awareness, Identification & Referral | Bless Our City Grant | Global Alliance for Mental Health Advocates | Invictus Fund | President's Challenge 2018 | President's Challenge 2020 | President's Challenge 2021 | Sayang Savang Fund | The Linkage   | Total          | Total Funds    |
|                                            | \$           | \$                | \$                  | \$                                   | \$                   | \$                                          | \$            | \$                         | \$                         | \$                         | \$                 | \$            | \$             | \$             |
| <b>EXPENDITURE</b>                         |              |                   |                     |                                      |                      |                                             |               |                            |                            |                            |                    |               |                |                |
| <u>Cost of generating voluntary income</u> |              |                   |                     |                                      |                      |                                             |               |                            |                            |                            |                    |               |                |                |
| CPF contribution                           | 6            | 2,961             | -                   | 11,766                               | 24,843               | -                                           | 170           | -                          | -                          | -                          | 54                 | 8,370         | 48,164         | 52,574         |
| Salaries, allowance and bonuses            | 6            | 8,324             | -                   | 68,595                               | 196,769              | -                                           | 1,000         | -                          | -                          | -                          | -                  | 48,654        | 323,342        | 332,584        |
| Event expenses                             |              | -                 |                     | 899                                  | 598                  | 489                                         | 145           | -                          | -                          | -                          | -                  | 228           | 2,359          | 3,925          |
| IT/Web expenses                            |              | 1,143             | -                   | 803                                  | 946                  | -                                           | 1,316         | 200                        | -                          | -                          | 1,447              | 99            | 5,954          | 1,487          |
| Staff welfare                              | 6            | 253               | -                   | 82                                   | 157                  | -                                           | -             | -                          | -                          | -                          | 1,000              | -             | 1,492          | 2,004          |
| Subscription fee                           |              | 161               | -                   | -                                    | (111)                | 224                                         | -             | -                          | -                          | -                          | -                  | -             | 274            | -              |
| Training expenses                          |              | -                 | -                   | 200                                  | -                    | -                                           | -             | -                          | -                          | -                          | -                  | -             | 200            | (784)          |
| Other costs                                |              | 3                 | -                   | 172                                  | 591                  | -                                           | -             | -                          | -                          | -                          | -                  | 180           | 946            | 906            |
|                                            |              | <u>12,845</u>     | <u>-</u>            | <u>82,517</u>                        | <u>223,793</u>       | <u>713</u>                                  | <u>2,631</u>  | <u>200</u>                 | <u>-</u>                   | <u>-</u>                   | <u>2,501</u>       | <u>57,531</u> | <u>382,731</u> | <u>392,696</u> |

The accompany notes form an integral part of these financial statements.

**SILVER RIBBON (SINGAPORE)****STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021**

|                                               |              | 2021              |                     |                                      |                      |                                             |               |                            |                            |                            |                    |             |         | 2020        |
|-----------------------------------------------|--------------|-------------------|---------------------|--------------------------------------|----------------------|---------------------------------------------|---------------|----------------------------|----------------------------|----------------------------|--------------------|-------------|---------|-------------|
|                                               |              | Unrestricted fund | Restricted funds    |                                      |                      |                                             |               |                            |                            |                            |                    |             |         |             |
| Note                                          | General Fund | AIC Pristine Fund | Care and Share Fund | Awareness, Identification & Referral | Bless Our City Grant | Global Alliance for Mental Health Advocates | Invictus Fund | President's Challenge 2018 | President's Challenge 2020 | President's Challenge 2021 | Sayang Savang Fund | The Linkage | Total   | Total Funds |
|                                               | \$           | \$                | \$                  | \$                                   | \$                   | \$                                          | \$            | \$                         | \$                         | \$                         | \$                 | \$          | \$      | \$          |
| <u>Governance costs</u>                       |              |                   |                     |                                      |                      |                                             |               |                            |                            |                            |                    |             |         |             |
| Depreciation of property, plant and equipment | 8            | (2,500)           | -                   | 91,369                               | 3,128                | -                                           | 765           | -                          | -                          | -                          | 209                | 1,118       | 94,089  | 97,061      |
| Rental of premises                            |              | -                 | -                   | 900                                  | -                    | -                                           | -             | 7,460                      | -                          | -                          | -                  | 3,670       | 12,030  | 10,638      |
|                                               |              | (2,500)           | -                   | 92,269                               | 3,128                | -                                           | 765           | 7,460                      | -                          | -                          | 209                | 4,788       | 106,119 | 107,699     |
| <u>Other expenditure</u>                      |              |                   |                     |                                      |                      |                                             |               |                            |                            |                            |                    |             |         |             |
| Accounting fee                                |              | -                 | -                   | 4,600                                | 1,800                | -                                           | -             | -                          | -                          | -                          | -                  | 700         | 7,100   | -           |
| Ambulatory services                           |              | -                 | -                   | -                                    | -                    | -                                           | -             | -                          | -                          | -                          | -                  | -           | -       | 950         |
| Allowances                                    |              | 1,800             | -                   | 600                                  | -                    | -                                           | -             | -                          | -                          | -                          | -                  | -           | 2,400   | 2,400       |
| Audit fee                                     |              | -                 | -                   | 2,786                                | 2,786                | -                                           | -             | -                          | -                          | -                          | -                  | 2,786       | 8,358   | 14,404      |
| Cleaning services                             |              | (50)              | 300                 | -                                    | -                    | -                                           | -             | -                          | -                          | -                          | -                  | -           | 250     | 162         |
| Collaterals printing                          |              | -                 | -                   | -                                    | -                    | -                                           | -             | -                          | -                          | -                          | -                  | -           | -       | 3,049       |
| Insurance                                     |              | -                 | -                   | -                                    | -                    | -                                           | -             | -                          | -                          | -                          | -                  | -           | -       | (370)       |
| Internship allowances                         |              | -                 | -                   | -                                    | -                    | -                                           | -             | -                          | -                          | -                          | -                  | -           | -       | 3,099       |
| Balance carried forward                       |              | 1,750             | 300                 | 7,986                                | 4,586                | -                                           | -             | -                          | -                          | -                          | -                  | 3,486       | 18,108  | 23,694      |

The accompany notes form an integral part of these financial statements.

**SILVER RIBBON (SINGAPORE)****STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021**

|                                    | 2021               |                               |                                 |                                                  |                                     |                                                         |                        |                                        |                                        |                                        |                                |                      |                  | 2020                 |
|------------------------------------|--------------------|-------------------------------|---------------------------------|--------------------------------------------------|-------------------------------------|---------------------------------------------------------|------------------------|----------------------------------------|----------------------------------------|----------------------------------------|--------------------------------|----------------------|------------------|----------------------|
|                                    | Unrestricted fund  | Restricted funds              |                                 |                                                  |                                     |                                                         |                        |                                        |                                        |                                        |                                |                      |                  |                      |
|                                    |                    |                               |                                 |                                                  |                                     |                                                         |                        |                                        |                                        |                                        |                                |                      |                  |                      |
| Note                               | General Fund<br>\$ | AIC<br>Pristine<br>Fund<br>\$ | Care and<br>Share<br>Fund<br>\$ | Awareness,<br>Identification<br>& Referral<br>\$ | Bless<br>Our<br>City<br>Grant<br>\$ | Global Alliance for<br>Mental Health<br>Advocates<br>\$ | Invictus<br>Fund<br>\$ | President's<br>Challenge<br>2018<br>\$ | President's<br>Challenge<br>2020<br>\$ | President's<br>Challenge<br>2021<br>\$ | Sayang<br>Sawang<br>Fund<br>\$ | The<br>Linkage<br>\$ | Total<br>\$      | Total<br>Funds<br>\$ |
| Balance brought forward            | 1,750              | 300                           | 7,986                           | 4,586                                            | -                                   | -                                                       | -                      | -                                      | -                                      | -                                      | -                              | 3,486                | 18,108           | 23,694               |
| Overseas travel expenses           | -                  | -                             | -                               | -                                                | -                                   | -                                                       | -                      | -                                      | -                                      | -                                      | -                              | -                    | -                | 6,974                |
| Printing and stationery            | -                  | -                             | -                               | 581                                              | -                                   | -                                                       | -                      | -                                      | -                                      | -                                      | -                              | 517                  | 1,098            | 3,681                |
| Telephone charges                  | -                  | -                             | 222                             | 2,059                                            | -                                   | -                                                       | -                      | (85)                                   | -                                      | -                                      | 20                             | 1,625                | 3,841            | 5,698                |
| Transportation                     | (13)               | -                             | 264                             | 151                                              | 53                                  | -                                                       | -                      | -                                      | -                                      | -                                      | 16                             | 53                   | 524              | 1,340                |
| Other expenses                     | 165                | -                             | 4,804                           | 5,956                                            | -                                   | 194                                                     | -                      | 37                                     | -                                      | -                                      | -                              | 22                   | 11,178           | 5,071                |
|                                    | <u>1,902</u>       | <u>300</u>                    | <u>13,276</u>                   | <u>13,333</u>                                    | <u>53</u>                           | <u>194</u>                                              | <u>-</u>               | <u>(48)</u>                            | <u>-</u>                               | <u>-</u>                               | <u>36</u>                      | <u>5,703</u>         | <u>34,749</u>    | <u>46,458</u>        |
| <b>TOTAL EXPENDITURE</b>           | <u>12,247</u>      | <u>300</u>                    | <u>188,062</u>                  | <u>240,254</u>                                   | <u>766</u>                          | <u>194</u>                                              | <u>3,396</u>           | <u>7,612</u>                           | <u>-</u>                               | <u>-</u>                               | <u>2,746</u>                   | <u>68,022</u>        | <u>523,599</u>   | <u>546,853</u>       |
| <b>NET INCOME / (EXPENDITURE)</b>  | <u>359,571</u>     | <u>-</u>                      | <u>(188,062)</u>                | <u>(54,325)</u>                                  | <u>(766)</u>                        | <u>(194)</u>                                            | <u>(3,396)</u>         | <u>(7,612)</u>                         | <u>250,000</u>                         | <u>30,000</u>                          | <u>(746)</u>                   | <u>92,818</u>        | <u>477,288</u>   | <u>486,337</u>       |
| <b>TOTAL FUNDS BROUGHT FORWARD</b> | 1,843,534          | -                             | (31,265)                        | (257,122)                                        | 9,600                               | 59,746                                                  | 4,514                  | 66,502                                 | -                                      | -                                      | 1,372                          | 42,978               | 1,739,859        | 1,253,522            |
| <b>TRANSFER BETWEEN FUNDS</b>      | (452,320)          | -                             | 358,338                         | 93,982                                           | -                                   | -                                                       | -                      | -                                      | -                                      | -                                      | -                              | -                    | -                | -                    |
| <b>TOTAL FUNDS CARRIED FORWARD</b> | <u>1,750,785</u>   | <u>-</u>                      | <u>139,011</u>                  | <u>(217,465)</u>                                 | <u>8,834</u>                        | <u>59,552</u>                                           | <u>1,118</u>           | <u>58,890</u>                          | <u>250,000</u>                         | <u>30,000</u>                          | <u>626</u>                     | <u>135,796</u>       | <u>2,217,147</u> | <u>1,739,859</u>     |

The accompany notes form an integral part of these financial statements.

**SILVER RIBBON (SINGAPORE)****STATEMENT OF FINANCIAL POSITION  
AS AT 31 JULY 2021**

|                                             | <b>Note</b> | <b><u>2021</u></b><br><b>\$</b> | <b><u>2020</u></b><br><b>\$</b> |
|---------------------------------------------|-------------|---------------------------------|---------------------------------|
| <b>ASSETS</b>                               |             |                                 |                                 |
| <b>Non-current asset</b>                    |             |                                 |                                 |
| Plant and equipment                         | 8           | <u>102,576</u>                  | <u>192,869</u>                  |
| <b>Current assets</b>                       |             |                                 |                                 |
| Other receivables                           | 9           | 72,229                          | 83,628                          |
| Cash and cash equivalents                   | 10          | <u>2,081,473</u>                | <u>1,501,192</u>                |
|                                             |             | <u>2,153,702</u>                | <u>1,584,820</u>                |
| <b>Total assets</b>                         |             | <u><u>2,256,278</u></u>         | <u><u>1,777,689</u></u>         |
| <b>FUNDS AND LIABILITIES</b>                |             |                                 |                                 |
| <b>Funds</b>                                |             |                                 |                                 |
| <b>Unrestricted fund</b>                    |             |                                 |                                 |
| General fund                                | 11          | 1,750,785                       | 1,843,534                       |
| <b>Restricted funds</b>                     |             |                                 |                                 |
| Care and Share Fund                         | 12          | 139,011                         | (31,265)                        |
| Awareness, Identification & Referral        | 12          | (217,465)                       | (257,122)                       |
| Bless Our City Grant                        | 12          | 8,834                           | 9,600                           |
| Global Alliance for Mental Health Advocates | 12          | 59,552                          | 59,746                          |
| Invictus Fund                               | 12          | 1,118                           | 4,514                           |
| President's Challenge 2018                  | 12          | 58,890                          | 66,502                          |
| President's Challenge 2020                  | 12          | 250,000                         | -                               |
| President's Challenge 2021                  | 12          | 30,000                          | -                               |
| Sayang Sayang Fund                          | 12          | 626                             | 1,372                           |
| The Linkage                                 | 12          | <u>135,796</u>                  | <u>42,978</u>                   |
| <b>Total funds</b>                          |             | <u><u>2,217,147</u></u>         | <u><u>1,739,859</u></u>         |
| <b>Current liability</b>                    |             |                                 |                                 |
| Other payables                              | 13          | <u>39,131</u>                   | <u>37,830</u>                   |
| <b>Total funds and liabilities</b>          |             | <u><u>2,256,278</u></u>         | <u><u>1,777,689</u></u>         |

**SILVER RIBBON (SINGAPORE)****STATEMENT OF CASH FLOWS  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021**

|                                                     | <b>Note</b> | <b><u>2021</u></b><br><b>\$</b> | <b><u>2020</u></b><br><b>\$</b> |
|-----------------------------------------------------|-------------|---------------------------------|---------------------------------|
| <b>Cash flows from operating activities</b>         |             |                                 |                                 |
| Net income for the year                             |             | 477,288                         | 486,337                         |
| Adjustments for:                                    |             |                                 |                                 |
| Depreciation of property, plant and equipment       | 8           | 94,089                          | 97,061                          |
| Interest income                                     |             | (344)                           | (4,215)                         |
|                                                     |             | <u>571,033</u>                  | <u>579,183</u>                  |
| Changes in working capital:                         |             |                                 |                                 |
| Other receivables                                   |             | 11,399                          | 67                              |
| Other payables                                      |             | <u>1,301</u>                    | <u>31,630</u>                   |
| <b>Net cash generated from operating activities</b> |             | <u>583,733</u>                  | <u>610,880</u>                  |
| <b>Cash flows from investing activities</b>         |             |                                 |                                 |
| Purchase of property, plant and equipment           | 8           | (3,796)                         | (17,632)                        |
| Interest received                                   |             | <u>344</u>                      | <u>4,215</u>                    |
| <b>Net cash used in investing activities</b>        |             | <u>(3,452)</u>                  | <u>(13,417)</u>                 |
| <b>Net increase in cash and cash equivalents</b>    |             | 580,281                         | 597,463                         |
| Cash and cash equivalents at 1 August               |             | <u>1,501,192</u>                | <u>903,729</u>                  |
| <b>Cash and cash equivalents at 31 July</b>         | 10          | <u><u>2,081,473</u></u>         | <u><u>1,501,192</u></u>         |

**SILVER RIBBON (SINGAPORE)****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021**

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

**1 General**

SILVER RIBBON (SINGAPORE) (the "Society") is registered under the Societies Act, Chapter 311 and domiciled in the Republic of Singapore. The Society's Registration Number is T05SS0315B.

The registered office and principal place of business of the Society is located at Block 208 Serangoon Central #01-238 Singapore 550208.

The principal activities of the Society are those to combat mental health stigma, encourage early treatment and facilitate integration of people with mental illness within the Society through innovative means of promoting mental health literacy.

The Society has been registered as a Charity under Charities Act, Chapter 37 since 21 December 2005. The Society has been accorded an Institution of Public Character ("IPC") status for the period from 12 May 2018 to 11 May 2021. On 11 May 2021, the Society's IPC status was extended for three years to 11 May 2024.

**2 Summary of significant accounting policies****2.1 Basis of preparation**

The financial statements have been prepared in accordance with Charities Act, Chapter 37, Societies Act, Chapter 311 and Charities Accounting Standards ("CAS").

The accounting policies adopted are consistent with those of the previous financial year.

**2.2 Basis of measurement**

The financial statements have been prepared on a going concern basis under the historical cost convention, except as discussed in the accounting policies below.

**2.3 Functional and presentation currency**

The financial statements are presented in Singapore Dollar (S\$), which is the Society's functional currency. All financial information is presented in Singapore Dollar, unless otherwise stated.

**2.4 Income recognition**

Income is recognised in the statement of financial activities to the extent that the Society becomes entitled to the income, when it is probable that the income will be received; and when the amount of the income can be measured with sufficient reliability.

**Donations**

Donations are recognised and accrued as and when they are committed. Uncommitted donations, income from charity events are recognised on receipt basis.

Training and conference income are recognised in the period in which the event takes place.

**SILVER RIBBON (SINGAPORE)****NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021**

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**2 Summary of significant accounting policies (Continued)****2.4 Income recognition (Continued)****Grants**

Grants from government organisations are recognised only when there is sufficient evidence that the Society has complied with the conditions of the grants and the grants will be received. Such grants are recognised on an accrual basis. Grants recognised in the statement of financial activities are calculated based on the funding principles of the relevant government organisations. Subsequent adjustments to the grants, upon finalisation by the relevant government organisations, are recognised in the statement of financial activities in the financial year in which it is finalised.

Recognition of grants without pre-condition is not deferred even if the income is received in advance of the performance of the activity funded by the grants.

**Interest income**

Interest income from banks is recognised on a time proportion basis using the effective interest method.

**2.5 Expenditure****Cost of generating funds**

The cost of generating funds are those costs attributable to generating income for the Society, other than those costs incurred in undertaking charitable activities in furtherance of the Society's objects.

**Charitable activities**

Expenditure on charitable activities comprises all costs incurred in undertaking work to meet the charitable objects of the Society. Such costs include the direct costs of the charitable activities of the Society together with those support costs incurred that enable these activities to be undertaken.

**Governance costs**

Governance costs include the costs of governance arrangement, which related to the general running of the Society as opposed to the direct management functions inherent in generating funds, service delivery and programme or project work. Governance costs will normally include both direct costs such as internal and external audit, legal advice for the Society and costs associated with constitutional and statutory requirements, and related support costs which where material, would comprise apportionment of shared and indirect costs involved in supporting the governance activities.

SILVER RIBBON (SINGAPORE)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021

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2 Summary of significant accounting policies (Continued)

2.6 Property, plant and equipment

All items of plant and equipment are initially recorded at cost. Subsequent to recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the plant and equipment.

Subsequent costs

The cost of replacing a part of an item of plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Society, and its cost can be measured reliably. The carrying amount of the replaced part is derecognised. The costs of the day-to-day servicing of plant and equipment are recognised in the statement of financial activities as incurred.

Depreciation

Depreciation is based on the cost of an asset less its residual value. Depreciation is recognised in the statement of financial activities, and calculated using the straight-line method to allocate depreciable amounts over their estimated useful lives of each component of an item of plant and equipment. The estimated useful lives for the current and comparative years are as follows:

|                                | <u>Useful lives</u> |
|--------------------------------|---------------------|
| Air-conditioner                | 5 years             |
| Computers and office equipment | 5 years             |
| Renovation                     | 3 – 5 years         |
| Website design                 | 5 years             |
| Building                       | 3 years             |

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The useful lives, residual values and depreciation method are reviewed at the end of each reporting period, and adjusted prospectively, if appropriate.

Assets acquired during the year are charged with depreciation as of the acquisition date. Depreciation is charged till the date of disposal for the year in which an asset is sold.

Fully depreciated plant and equipment are retained in the financial statements until they are no longer in use.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in the statement of financial activities in the year the asset is derecognised.

**SILVER RIBBON (SINGAPORE)****NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021**

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**2 Summary of significant accounting policies (Continued)****2.7 Receivables**

Receivables are measured at initial recognition at transaction price, excluding transaction costs, if any. Transaction costs shall be recognised as expenditure in the statement of financial activities.

After initial recognition, other receivables shall be measured at cost less any accumulated impairment losses.

At each reporting date, where there is objective evidence that a receivable is impaired the carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the statement of financial activities. The allowances recorded is measured as the difference between the asset's carrying amount and the undiscounted cash flows that the Society expects to receive from the receivables. When a recoverable is uncollectible, it is written off against the allowance account for receivables. Subsequent recoveries of amount previously written off are credited in the statement of financial activities.

**2.8 Payables**

Payables are initially measured at transaction price, excluding transaction costs, if any, at initial recognition and at subsequent measurement. Transaction costs shall be recognised as expenditure in the statement of financial activities as incurred. Accruals shall be recognised at the best estimate if the amount payables.

**2.9 Cash and cash equivalents**

Cash and cash equivalents comprise of cash at bank and on hand and are subject to an insignificant risk of changes in value.

**2.10 Unrestricted fund**

The unrestricted fund represents fund received by the Society that is expendable for any activity within the Society at the discretion of the Board Members in furtherance of the Society's charitable objectives.

**2.11 Restricted funds**

The restricted funds are funds subject to specific trusts, which may be declared by the donors or with their authorities such as in the literature of a public appeal or created through legal process, but still within the wider objects of the Society.

**2.12 Funds**

Unless specifically indicated, fund balances are not represented by any specific assets or liabilities but are represented by all assets of the Society.

**SILVER RIBBON (SINGAPORE)****NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021**

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**2 Summary of significant accounting policies (Continued)****2.13 Employee benefits****Defined contribution plans**

The Society makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the statement of financial activities in the period in which the related service is performed.

**Short-term employee benefits**

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Society has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

**2.14 Taxes**

The Society is exempted from income tax on income and gains under the Income Tax Act, Chapter 134 to the extent that these are applied to its charitable objects.

**3 Significant accounting judgments and estimates**

The Board Members are of the opinion that there are no key sources of estimation uncertainty at the end of the financial year that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, and there are no critical judgement involved that have a significant effect on the amounts recognised in the financial statements.

**SILVER RIBBON (SINGAPORE)****NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021****4 Donations**

|                | <b><u>2021</u></b> | <b><u>2020</u></b> |
|----------------|--------------------|--------------------|
|                | <b>\$</b>          | <b>\$</b>          |
| Tax exempt     | 147,360            | 65,937             |
| Non-tax exempt | 288,971            | 2,999              |
|                | <u>436,331</u>     | <u>68,936</u>      |

**5 Grants**

|                             | <b><u>2021</u></b> | <b><u>2020</u></b> |
|-----------------------------|--------------------|--------------------|
|                             | <b>\$</b>          | <b>\$</b>          |
| AIC Reimbursement           | 160,840            | 134,400            |
| Bicentennial Community Fund | 136,949            | -                  |
| Care and Share              | -                  | 452,320            |
| NCSS Tote Board             | 185,679            | 182,608            |
| Others                      | 5,729              | 81,516             |
|                             | <u>489,197</u>     | <u>850,844</u>     |

**6 Employee benefits expenses**

|                                        | <b><u>2021</u></b> | <b><u>2020</u></b> |
|----------------------------------------|--------------------|--------------------|
|                                        | <b>\$</b>          | <b>\$</b>          |
| Salaries and bonus                     | 323,342            | 332,584            |
| Contribution to Central Provident Fund | 48,164             | 52,574             |
| Staff welfare expense                  | 1,492              | 2,004              |
|                                        | <u>372,998</u>     | <u>387,162</u>     |

**SILVER RIBBON (SINGAPORE)****NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021****7 Income tax expense**

As a charity, the Society is exempted from tax on income and gains falling within Income Tax Act, Chapter 134, Section 13U(1) to the extent that these are applied to its charitable objects.

**8 Plant and equipment**

|                  | <u>Air-<br/>conditioner</u><br>\$ | <u>Computers<br/>and office<br/>equipment</u><br>\$ | <u>Renovation</u><br>\$ | <u>Website<br/>design</u><br>\$ | <u>Total</u><br>\$ |
|------------------|-----------------------------------|-----------------------------------------------------|-------------------------|---------------------------------|--------------------|
| <b>Cost</b>      |                                   |                                                     |                         |                                 |                    |
| At 1 August 2020 | 3,143                             | 39,142                                              | 337,483                 | 3,700                           | 383,468            |
| Additions        | -                                 | 3,796                                               | -                       | -                               | 3,796              |
| At 31 July 2021  | 3,143                             | 42,938                                              | 337,483                 | 3,700                           | 387,264            |

**Accumulated  
depreciation**

|                  |       |        |         |       |         |
|------------------|-------|--------|---------|-------|---------|
| At 1 August 2020 | 3,143 | 31,505 | 152,251 | 3,700 | 190,599 |
| Depreciation     | -     | 2,839  | 91,250  | -     | 94,089  |
| At 31 July 2021  | 3,143 | 34,344 | 243,501 | 3,700 | 284,688 |

**Carrying  
amount**

|                 |   |       |        |   |         |
|-----------------|---|-------|--------|---|---------|
| At 31 July 2021 | - | 8,594 | 93,982 | - | 102,576 |
|-----------------|---|-------|--------|---|---------|

|                  | <u>Air-<br/>conditioner</u><br>\$ | <u>Computers<br/>and office<br/>equipment</u><br>\$ | <u>Renovation</u><br>\$ | <u>Website<br/>design</u><br>\$ | <u>Total</u><br>\$ |
|------------------|-----------------------------------|-----------------------------------------------------|-------------------------|---------------------------------|--------------------|
| <b>Cost</b>      |                                   |                                                     |                         |                                 |                    |
| At 1 August 2019 | 3,143                             | 34,272                                              | 324,721                 | 3,700                           | 365,836            |
| Additions        | -                                 | 4,870                                               | 12,762                  | -                               | 17,632             |
| At 31 July 2020  | 3,143                             | 39,142                                              | 337,483                 | 3,700                           | 383,468            |

**Accumulated  
depreciation**

|                  |       |        |         |       |         |
|------------------|-------|--------|---------|-------|---------|
| At 1 August 2019 | 3,038 | 28,531 | 58,269  | 3,700 | 93,538  |
| Depreciation     | 105   | 2,974  | 93,982  | -     | 97,061  |
| At 31 July 2020  | 3,143 | 31,505 | 152,251 | 3,700 | 190,599 |

**Carrying amount**

|                 |   |       |         |   |         |
|-----------------|---|-------|---------|---|---------|
| At 31 July 2020 | - | 7,637 | 185,232 | - | 192,869 |
|-----------------|---|-------|---------|---|---------|

**SILVER RIBBON (SINGAPORE)****NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021****9 Other receivables**

|                         | <u>2021</u>   | <u>2020</u>   |
|-------------------------|---------------|---------------|
|                         | \$            | \$            |
| Deposits                | 622           | 622           |
| Prepayments             | 9,325         | 16,786        |
| Grant receivables       | 62,130        | 62,130        |
| Interest receivables    | 152           | 4,090         |
|                         | <u>72,229</u> | <u>83,628</u> |
| Total other receivables | <u>72,229</u> | <u>83,628</u> |

**10 Cash and cash equivalents**

|                | <u>2021</u>      | <u>2020</u>      |
|----------------|------------------|------------------|
|                | \$               | \$               |
| Cash at bank   | 1,781,473        | 1,193,988        |
| Fixed deposits | 300,000          | 307,204          |
|                | <u>2,081,473</u> | <u>1,501,192</u> |

The fixed deposits bear interest at an average of 0.35% (2020: 1.35%) per annum and are for 12 months.

**11 Unrestricted fund (General fund)**

|                                   | <u>2021</u>      | <u>2020</u>      |
|-----------------------------------|------------------|------------------|
|                                   | \$               | \$               |
| At 1 August                       | 1,843,534        | 1,407,289        |
| Net income for the financial year | 359,571          | 636,245          |
| Transfer to restricted funds      | (452,320)        | (200,000)        |
|                                   | <u>1,750,785</u> | <u>1,843,534</u> |
| At 31 July                        | <u>1,750,785</u> | <u>1,843,534</u> |

General fund is intended to meet the expenditure in accordance with the objectives of the Society.

**12 Restricted funds***AIC Pristine Fund*

This fund is administered by Agency for Integrated Care (AIC) for the purpose to support care partners to keep their premise clean amidst the COVID-19 situation.

*Care and Share Fund*

This is a matching grant from the Ministry of Social and Family Development (MSF), based on qualifying donations. It can be used in capability building, capacity building, new programmes/ enhancement or expansion of existing programme, and critical existing needs (up to 20%) in the provision of services and programme for our beneficiaries.

**SILVER RIBBON (SINGAPORE)****NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021****12 Restricted funds (Continued)***Awareness, Identification & Referral (A.I.R)*

The programme is partially funded by the National Council for Social Service (NCSS) under Tote Board Social Service Fund for the purpose of the day-to-day activities relating to the services and activities for the cause. This programme aims to promote early identification and professional intervention for persons with mental health conditions through outreach, assessment and referral services, and counselling where necessary in getting clients to seek appropriate intervention. This programme also work with caregivers with the objective of helping them to receive the right intervention.

*Bless Our City Grant*

The fund is supported by Central Singapore Community Development Council to provide assistance to communities in need regardless of race or religion. In this case, it is to provide ambulatory services to persons with mental health issues for the Psychiatric Ambulatory Support Service (P.A.S.S) under the Society.

*ComChest COVID-19*

The fund is funded by the National Council for Social Service (NCSS) through Community Chest, aim to support social service agencies in dealing with the current COVID-19 situation in areas such as strengthen business continuity measures, carry out professional cleaning and disinfection works for premises, and purchase personal protective equipment to ensure safety of staff and service users.

*Global Alliance for Mental Health Advocates*

The fund is to be used to support the capacity building of the Global Alliance for Mental Health Advocates (GAMHA) including building and implementing a governance and leadership structure for GAMHA and its advisory board, building GAMHA's 3-year strategic objectives and support its digital presence.

*Invictus Fund*

This fund is administered by National Council for Social Service (NCSS) to provide support to social service agencies providing critical services to vulnerable groups during the COVID-19 pandemic. It supports initiatives that enhance service continuity to meet the needs of service users and / or improved staff welfare of frontline workers.

*President's Challenge 2018*

This fund is to support the organisation/HQ funding on a broad organisation level such as cost of hiring manpower for administrative staff, rental of premises etc which are not tied to a specific programme.

**SILVER RIBBON (SINGAPORE)**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021**

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**12 Restricted funds (Continued)**

*President's Challenge 2020*

This fund is to support two programmes namely Assessment, Identification and Referral (A.I.R) and the Crisis Resolution Team (CRT).

*President's Challenge 2021*

This fund is to support the programme Assessment, Identification and Referral (A.I.R).

*Sayang Sayang Fund*

This fund is a Community Impact Fund set up by Community Foundation of Singapore to provide support for the frontline healthcare and ancillary workers, as well as the vulnerable communities who are impacted by the COVID-19 outbreak. The purpose is to defray cost incurred by community partners in ensuring the well-being of their clients through enhanced preventive solutions and implementation of work-around measures to continue support for vulnerable communities.

*The Linkage*

This fund is from Agency for Integrated Care for the purpose of providing community support for clients with mental illness and their caregivers including at the per-crisis/crisis situation. The support includes provision of basic emotional support, information, mental health awareness and service navigation between the social and health care system. It also supports outreach activities to facilitate early intervention of clients at risk through recognition of signs and symptoms, and to provide mental health education and training for the communities.

**SILVER RIBBON (SINGAPORE)****NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021****12 Restricted funds (Continued)**

|                                                          | <b>Balance at<br/>1 August<br/>\$</b> | <b>Income<br/>\$</b> | <b>Expenditure<br/>\$</b> | <b>Transfers<br/>\$</b> | <b>Balance at<br/>31 July<br/>\$</b> |
|----------------------------------------------------------|---------------------------------------|----------------------|---------------------------|-------------------------|--------------------------------------|
| <b>Funds<br/>represented<br/>by cash<br/><u>2021</u></b> |                                       |                      |                           |                         |                                      |
| AIC Pristine<br>Fund                                     | -                                     | 300                  | (300)                     | -                       | -                                    |
| Care and Share<br>Fund                                   | (31,265)                              | -                    | (188,062)                 | 358,338                 | 139,011                              |
| Awareness,<br>Identification &<br>Referral               | (257,122)                             | 185,929              | (240,254)                 | 93,982                  | (217,465)                            |
| Bless Our City<br>Grant                                  | 9,600                                 | -                    | (766)                     | -                       | 8,834                                |
| Global Alliance<br>for Mental<br>Health<br>Advocates     | 59,746                                | -                    | (194)                     | -                       | 59,552                               |
| Invictus Fund                                            | 4,514                                 | -                    | (3,396)                   | -                       | 1,118                                |
| President's<br>Challenge<br>2018                         | 66,502                                | -                    | (7,612)                   | -                       | 58,890                               |
| President's<br>Challenge<br>2020                         | -                                     | 250,000              | -                         | -                       | 250,000                              |
| President's<br>Challenge<br>2021                         | -                                     | 30,000               | -                         | -                       | 30,000                               |
| Sayang Sayang<br>Fund                                    | 1,372                                 | 2,000                | (2,746)                   | -                       | 626                                  |
| The Linkage                                              | 42,978                                | 160,840              | (68,022)                  | -                       | 135,796                              |
| <b>At 31 July</b>                                        | <b>(103,675)</b>                      | <b>629,069</b>       | <b>(511,352)</b>          | <b>452,320</b>          | <b>466,362</b>                       |

**SILVER RIBBON (SINGAPORE)****NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021****12 Restricted funds (Continued)**

|                                             | Balance at<br>1 August<br>\$ | Income<br>\$ | Expenditure<br>\$ | Transfers<br>\$ | Balance at<br>31 July<br>\$ |
|---------------------------------------------|------------------------------|--------------|-------------------|-----------------|-----------------------------|
| <b>Funds represented by cash</b>            |                              |              |                   |                 |                             |
| <b><u>2020</u></b>                          |                              |              |                   |                 |                             |
| Care and Share Fund                         | 66,042                       | -            | (97,307)          | -               | (31,265)                    |
| Awareness, Identification & Referral        | (219,809)                    | 182,608      | (219,921)         | -               | (257,122)                   |
| Bless Our City Grant                        | -                            | 10,000       | (400)             | -               | 9,600                       |
| ComChest COVID 19                           | -                            | 3,000        | (3,000)           | -               | -                           |
| Global Alliance for Mental Health Advocates | -                            | 59,756       | (10)              | -               | 59,746                      |
| Invictus Fund                               | -                            | 5,280        | (766)             | -               | 4,514                       |
| President's Challenge 2018                  | -                            | -            | (133,498)         | 200,000         | 66,502                      |
| Sayang Sayang Fund                          | -                            | 3,000        | (1,628)           | -               | 1,372                       |
| The Linkage                                 | -                            | 134,400      | (91,422)          | -               | 42,978                      |
| At 31 July                                  | (153,767)                    | 398,044      | (547,952)         | 200,000         | (103,675)                   |

**13 Other payables**

|                            | <b><u>2021</u></b><br>\$ | <b><u>2020</u></b><br>\$ |
|----------------------------|--------------------------|--------------------------|
| Accrued operating expenses | 8,301                    | 7,000                    |
| Grants received in advance | 30,830                   | 30,830                   |
|                            | <u>39,131</u>            | <u>37,830</u>            |

**SILVER RIBBON (SINGAPORE)****NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021****14 Remuneration of key management personnel**

The key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Society. The key management personnel for the reporting year pertain to the Executive Director whom received the following remuneration during the financial year:

|                                        | <u>2021</u><br>\$ | <u>2020</u><br>\$ |
|----------------------------------------|-------------------|-------------------|
| Salaries and bonus                     | 129,476           | 124,093           |
| Contribution to Central Provident Fund | <u>15,090</u>     | <u>16,120</u>     |
|                                        | <u>144,566</u>    | <u>140,213</u>    |

The remuneration of key management personnel is determined by the Board Members.

The Society is governed by the Board Members, whom are volunteers and received no monetary remuneration for their contribution.

**15 Remuneration of the top three paid staff**

|                                                    | <u>2021</u><br>Number of<br>personnel | <u>2020</u><br>Number of<br>personnel |
|----------------------------------------------------|---------------------------------------|---------------------------------------|
| <u>Remuneration band</u><br>\$100,001 to \$200,000 | <u>1</u>                              | <u>1</u>                              |

**16 Reserve policy**

|                                                               | <u>2021</u><br>\$ | <u>2020</u><br>\$ |
|---------------------------------------------------------------|-------------------|-------------------|
| <u>Unrestricted fund</u>                                      |                   |                   |
| General fund                                                  | 1,750,785         | 1,843,534         |
| Ratio of unrestricted reserve to annual operating expenditure | <u>3.34</u>       | <u>3.37</u>       |

The reserve of the Society provide financial stability and the means for the development of the Society's activities. The Society intends to maintain the reserve at a level sufficient for operating needs. The Board Members review the level of reserve regularly for Society's continuing obligations.

**17 Board of Management Personnel**

The Society is governed by Board Members. All Board Members receive no monetary remuneration.

**SILVER RIBBON (SINGAPORE)**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE FINANCIAL YEAR ENDED 31 JULY 2021**

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**18 Fund management**

The Society's funds are made up of unrestricted and restricted funds. The funds are annually reviewed to ensure long term sustainability and the Society's targets for its unrestricted fund to be up to two years of operations expenditure.

**19 Authorisation of financial statements for issue**

The financial statements for the financial year ended 31 July 2021 were authorised for issue by the Board on 5 October 2021.